# CALIFORNIA COMMUNITY SCHOOLS PARTNERSHIP PROGRAM: IMPLEMENTATION PLAN TEMPLATE

### Instructions

This California Community Schools Partnership Program (CCSPP) Implementation Plan Template has been created by the State Transformational Assistance Center for Community Schools (S-TAC), in partnership with the California Department of Education (CDE). This template was designed to support implementation applicants in meeting the requirement to submit an implementation plan (**per site**) as part of their Request for Application, and to support CCSPP grantees with community school implementation more generally. It should be considered a dynamic document that is periodically updated to reflect the progress and needs of your community school(s), legislative updates, and course corrections informed by your continuous improvement and school community engagement processes. The Local Education Agency (LEA) is referenced throughout the template to encourage collaboration between the LEA and sites on implementing the CCSPP.

The Implementation Plan should be guided by the <u>California Community Schools Framework</u> (CA CS Framework) and the <u>Capacity-Building Strategies: A Developmental Rubric</u>. To build on existing objectives for community schools, alignment with overarching LEA goals and objectives as stated on Local Control and Accountability Plans (LCAPs) and School Plans for Student Achievement (SPSAs) is strongly recommended.

LEAs and school sites must collaborate with community partners, including families and caregivers, staff, students, district leaders, and inter-agency representatives, to develop and review the CCSPP Implementation Plan. The Lead LEA, working with school sites, is responsible for the plan and the oversight of any community partners or subcontractors. The LEA should include any partners in the development and review of the plan. It is recommended that the plan be reviewed biannually (twice a year), at least. Note that the Implementation Plan Template requires you to focus on the critical processes that each school and LEA must develop to execute the community school vision and achieve the desired outcomes. The Annual Progress Report (APR) will ask grantees to reflect upon and report on those outcomes.

Those applying will submit the Implementation Plan to CDE as part of the Cohort 3 Implementation Grant. This Implementation Plan Template will be updated as the CCSPP accountability system is developed.

## **CA CS Framework Overview**

A community school serves pre-Kindergarten through high school students through a "whole-child" approach, focusing on academics, health and social services, youth and community development, and community engagement. It is an equity-driven and asset-building school transformation program.

Adopted in 2022, the CA CS Framework identifies 4 Pillars of Community Schools, Key Conditions for Learning, Cornerstone Commitments, and Proven Practices as follows:

**Pillars of Community Schools:** Integrated Student Supports; Family and Community Engagement; Collaborative Leadership and Practices for Educators and Administrators; Extended Learning Time and Opportunities

**Key Conditions for Learning in a Community School:** Supportive environmental conditions that foster strong relationships and community; Productive instructional strategies that support motivation, competence, and self-directed learning; Social and emotional learning (SEL) that fosters skills, habits, and mindsets that enable academic progress, efficacy, and productive behavior, and; System of supports that will allow healthy development, respond to student needs, and address learning barriers.

**Cornerstone Commitments of Community Schools:** A commitment to asset-driven and strength-based practice; A commitment to racially just and restorative school climates; A commitment to powerful, culturally proficient, and relevant instruction; and a commitment to shared decision making and participatory practices.

**Proven Practices of Community Schools:** Community Asset Mapping and Gap Analysis; A Community School Coordinator; Site-Based and LEA-Based Advisory Councils, and Integrating and Aligning with Other Relevant Programs.

The California Community Schools Framework is synthesized through the <u>Overarching Values</u> and operationalized through the Capacity-Building Strategies: A Developmental Rubric.

More information about these key concepts or community school components can be found at <u>https://www.cde.ca.gov/be/ag/ag/yr22/documents/jan22item02a1.docx</u> and at <u>https://www.acoe.org/Page/2461</u>, including <u>the CA CS Framework</u>.

# **Capacity-Building Strategies Overview**

The S-TAC has launched the *Capacity-Building Strategies: A Developmental Rubric* to serve as a road map for both LEAs and school sites and is meant to enhance the adoption, implementation, and sustainability of community schools. The Capacity-Building Strategies include a focus on:

- 1. Shared Commitment, Understanding, and Priorities
- 2. Centering Community-based Learning
- 3. Collaborative Leadership
- 4. Sustaining Staff and Resources
- 5. Strategic Community Partnerships

The *Developmental Rubric* can be accessed <u>here</u>. It is best used as a side-by-side companion document as grantees complete this implementation plan.

# **CCSPP: IMPLEMENTATION PLAN**

### **School Site Contact Information**

West Riverside Elementary School, Paolo Lopez, Principal

Phone: (951) 222-7759

### Strategies, Priorities, and Goals

Describe the main process goals and action steps for the school site's community schools initiative. Add lines as needed. Use the phase-specific activities outlined in the Developmental Rubric as a guide.

West Riverside Elementary:

Goals:

- Developing MTSS
  - SEL supports (Tier 1 and Tier 2)
    - Tier 1
      - Grade Level Presentations
      - SEL/Kindness Initiatives
        - Classroom acts of kindness
        - Recess activities
        - Family presentations
      - Structured Recess Activities
      - Anti-Bully Presentations/Assemblies
      - By-stander vs. Bullying Presentations
      - Calming Corner Training/Support
      - Zones of Proximity
      - PBIS Assemblies
      - Restorative Practices
      - Restorative Circles
      - PALs
    - Tier 2
      - CICO
      - Dinosaur School (TK/K/1)
      - SST
  - Attendance
    - Tier 1
      - SART Meetings
      - Parent Attendance Informational Meetings
      - Chronic Student Focus
      - Improvement Celebration
    - Tier 2
      - SART Meetings
      - CICO
      - Home Visit
      - Improvement Celebration
    - Academic Supports (Tier 1 and Tier 2)

- ELO
  - Newcomers
  - Literacy
  - Math
  - Sports Clinics
  - $\circ \quad \text{VAPA opportunities}$
- Tier 1
  - Academic Family Engagement
    - Literacy Nights (2)
  - Math Nights (1)
  - Math Day (Pi Day)
  - STEAM Nights (2)
  - Cafe Literario

West Riverside Elementary is committed to enhancing student achievement through strong home-school partnerships. Parents are encouraged to support teachers during school hours and after-school events. To boost parent involvement, the school launched a Parent Language and Leadership program, which helps parents develop English language, leadership, and social-emotional skills. Community school funds support this initiative through resources such as ESL and leadership books.

The school promotes shared leadership through parent committees, including the School Site Council (SSC), the English Learner Advisory Council (ELAC), the Community Schools Council (CSC), and the Parent-Teacher Organization (PTO).

Staff participate in district-wide restorative practices training to foster a sense of community and enhance conflict resolution. The school's TSA models these practices in classrooms and has trained activity supervisors to use restorative circles and questions to support student problem-solving.

West Riverside's PBIS team promotes school spirit, character development, and social skills. Student ambassadors and PAL students serve as mentors, trained in the school's BEST values: Be Responsible, Encourage Others, Stay Safe, and Be Respectful. The TSA, a certified PAL leader, works with 24 students to develop leadership skills.

Trauma-informed practices are emphasized to foster a safe and supportive environment. **Wellness Wednesdays** help students develop emotional regulation and kindness through activities such as writing gratitude notes to veterans. Some students also meet with behavioral health therapists. Classrooms feature calming corners with tools for emotional support.

To promote culturally relevant instruction, the TSA delivers lessons and teaches Family Math and Literacy classes. Additionally, she has established the Parent Language and Leadership Institute, which helps parents foster literacy and leadership at home.

The school partners with Rubidoux School for early literacy activities and offers extended learning opportunities, including intramural basketball and soccer. These programs foster resilience, community, and healthy lifestyles. Community school funds support these efforts.

Initiative or Purchase	SPSA Goal	Rationale + CS Pillar	Baseline Data from SPSA or Other Source	Anticipated Goals
Family Communication and Connectivity	SPSA Goal 3: All students will feel connected to their school community through engaging educational practices and partnerships with parents and community	Family and Community Engagement: -Offer structured parent education programs with practical home learning strategies. Schedule flexible, virtual-friendly workshops to suit diverse family needs. Provide translation services for non-English-speaki ng families.	LACAP Parent Survey Data for Winter 2024-5 shows strong overall parent engagement and communication performance, with a 91% rate. 3% responded favorably to the question: "This school encourages parents to be an active partner with the school in educating my child." 96.3% of parents responded favorably to the question "Teachers communicate with parents about what students are expected to learn in class." Data from the CS Survey Spring 2025, when parents were asked: "How effective is the school's communication with you regarding events, services, and opportunities? 61.4% responded favorably.	LCAP Parent Survey Winter 2025-26 The percentage of parents responded favorably to the question: "This school encourages parents to be an active partner with the school in educating my child." 94.3%. 99.3% of parents responded favorably to the question Teachers communicate with parents about what students are expected to learn in class." Data from the CS Survey Spring 2026, When parents are asked: "How effective is the school's communication with you regarding events, services, and opportunities? 64.4% responded favorably.
Action Steps	<ul> <li>Coordinate parent workshops on topics promoting children's academic and emotional well-being. These sessions will cover subjects such as, but not limited to, Social-Emotional Learning (SEL), Student Engagement, Common Core State Standards (CCSS), test preparation, technology use, cyberbullying, nutrition, physical wellness, mental health, financial planning, and more.</li> <li>Invite parents to participate in a variety of school events, such as but not limited</li> </ul>			

	<ul> <li>and communi and ELAC.</li> <li>Facilitate and Common Cor and homewor</li> <li>Offer workshop effective com workshops wi and communi</li> <li>Using Communi</li> </ul>	ty events. Community support parent worksl e Standards, the use of k support. ops to enhance parents munication, decision-n Il empower parents to	Schools Council, Coff hops that cover acade of technology, English s' leadership skills, foc naking, and community take on leadership role to purchase	mic engagement with as a Second Language, using on topics such as y engagement. These
To use community and restorative circles to create a safe, inclusive classroom where students feel heard, build trust, and resolve conflicts respectfully.	SPSA Goal 3: All students will feel connected to their school community through engaging educational practices and partnerships with parents and the community.	Integrated Student Supports: Create relationship-centere d spaces that focus on teacher-student and peer connections.	Panorama Survey Data 202425 showed: 69% of students responded favorably to having a strong social connection between teachers and students within and beyond the classroom. 55% of students responded favorably when asked if they felt they were valued members of the school community. 55% of students responded favorably to knowing how to regulate their emotions.	Panorama Survey Panorama Survey Data 202526 Data shows: 72% of students respond favorably to strong social connections between teachers and students within and beyond the classroom. 58% of students respond favorably when asked if they felt they are valued school community members. 58% of students responded favorably when asked if they know how to regulate their emotions
Action Steps	Facilitate anti-	-bullying presentations	s using Second Step a	nd the Ripple Effect to

	<ul> <li>Organize and and staff, pror</li> <li>Offer one-on- start using cir</li> <li>Track outcom relationships,</li> <li>Continue offe well-being of state</li> </ul>	moting a culture of mur one coaching or classi cles but feels unsure h es such as reduced di and share these data ring Wellness Wednes students and staff.	ty and restorative circle tual respect and support room modeling for a te now to begin scipline referrals or impoints with staff and a days to support the mo	ort. acher who wants to proved student dministrators.
Intramural Sports	SPSA Goal 3: All students will feel connected to their school community through engaging educational practices and partnerships with parents and the community.	Extended and Expanded Learning Opportunities	Community School Student Needs Assessment Data: When asked, " What kinds of after-school activities would you like to see at your school?, the most popular responses included sports: basketball and soccer	Student Needs Assessment Data: When asking students what the school is doing well, they should respond. "Sports"
Action Steps	Create and s     student engage	gement and physical w orts and games equipm	ortunities for organized	

### Strategy 1: Shared Commitment, Understanding, and Priorities

When interest-holders unite in a shared understanding of and commitment to the community school strategy, it drives democratic collaboration and transparency. Deep listening and authentic relationship-building (via a robust Needs and Assets Assessment process) are critical to identifying collective priorities and monitoring progress towards meeting shared goals.

# Part A: Shared Commitment, Understanding, and Priorities Built Around the Overarching Values

After engaging interest-holders to answer the question, "why a community school for my school?", share your response to that question in the box below. In your response, be sure to indicate how your site's understanding of community schools reflects its commitment to the CA CS Framework through

**Systems of Supports:** To address the diverse needs of our students, our school is developing and implementing a structured Multi-Tiered System of Supports (MTSS) that focuses on culture, climate, behavior, and attendance. With 45% of students reporting a sense of not belonging and 56% strugglin with emotional regulation, we are prioritizing strategies to create a more supportive and inclusive environment. Through Tier 1 and Tier 2 interventions—such as Calming Corners, restorative practice 2nd Step Social-Emotional Learning (SEL) curriculum, and PAL student leadership—we aim to enhar students' emotional well-being and sense of connection. Attendance initiatives, such as Check-In/Check-Out (CICO), family workshops, and a Wellness and Reflection Room, will support ou goal of increasing student attendance by 4% and reducing chronic absenteeism, currently at 30.1%. I 2026, we aim to increase the percentage of students who feel a sense of belonging by 20% and redu the number of students struggling with emotional regulation by 20%, ensuring that all students are supported, engaged, and ready to learn.

**Expanded and Enriched Learning Time During Schools - Academics:** To support the academic g of our English Language Learners, we are developing and enriching learning time during the school c with a focus on educational development. ELL students are currently scoring 104.7 points below the standard in ELA and 115.7 points below in Math. To close these gaps, we aim to enhance vocabulary reading comprehension skills through targeted academic interventions, expanded Extended Learning Opportunities (ELO), and robust family engagement. This includes leading family literacy and math classes and collaborating with teachers to identify and support English Language Learners (ELO) students. We aim to improve ELL reading scores by at least 10% on benchmark assessments by the of the academic year.

**Family Engagement Opportunities:** To strengthen family-school partnerships, our school is commit to expanding parent learning opportunities and increasing meaningful engagement. Currently, 18% of parents rarely feel included in decision-making, and 28% report feeling included only sometimes. This suggests a need for more intentional efforts to promote parental voice and involvement. To address the we will host quarterly forums and focus groups to better understand and address participation barriers will also provide leadership workshops to empower families in school governance and create opportunitor parents to contribute to school improvement efforts actively. Our goals are to increase family engagement in attendance-related activities by 30% and raise the percentage of parents who feel "of or "always" included in decision-making by 15%, thereby ensuring a more inclusive and collaborative school community.

Goal	Data Point	Identified Need	CS Strategy	CS TSA Action Steps	Year 4 Goals
SPSA Goal 3: All stue will feel connected to school community System of Supports Improve and support behavior.	Panorama data shows that 55% of students feel they have a	Enhancing Sense of Belonging: 45% of students feel disconnected from their school community, which can negatively impact their academic performance and overall well-being. Improving Emotional Regulation: 56% of students struggle with managing their emotions, which impacts their behavior, relationships, and learning outcomes.	-Support teachers in using Calming Corners with fidelity. - Continue using schoolwide restorative practices & anti-bullying curriculum. Keep training PAL (Peer Assistance and Leadership) students to develop their leadership skills. Implementation of Tiered Supports: Ensure that 100% of identified at-risk chronic absenteeism students receive appropriate tiered two interventions (Daily Check-ins) -	-Support Restorative Circles in 26 classrooms. -Conduct workshops for parents to equip them with tools to support their children's emotional development at home. -Provide teachers with Social-Emotion al Learning (SEL) using the 2nd Step Curriculum. -Survey students, parents, and teachers to identify areas of interest and potential enrichment opportunities.	-Increase the percentage of students who report feeling a sense of belonging at school by 3% by the end of the 2026 academic year, as shown in the LCAP responses -Reduce the number of students reporting difficulties with emotional regulation by 3% by June 2026.

	<u>CA Dashboard</u> 2024-2025 is Overall Attendance Rate	-Tier 1 and Tier 2 structures must provide escalating levels of support tailored to each	-Support the Attendance CICO with 20 students. -Support	-Create a Wellness and Reflection room that encourages students to attend school	Overall Attendance Rate for 2025-2026 Out of 677 students 27.1 % are
SPSA Goal 3: All students will feel connected to their school community Attendance Improve attendance by monitoring it monthly and reducing chronic absenteeism.	for 2024-2025 Out of 677 students 30.1 % were chronically absent. Out of 84 Students with disabilities, 36.9% were chronically absent, increasing by 5.7 % and falling in the Red category. Out of 641 Hispanic students, 29.5% were chronically absent, declining by 2.9% and falling in the Orange category. The number of English Learners designated as having chronic absenteeism decreased by 6.1 %	-	classroom teachers by modeling Tier 1 support, such as restorative circles practices Early Identification and Support Use data to quickly identify students with attendance issues and provide targeted interventions such as counseling, mentoring, or home visits. Monthly Attendance Team Meetings to analyze attendance data, identify trends, and develop strategies to support students with chronic absenteeism.	<ul> <li>attend school</li> <li>consistently and</li> <li>maintain positive</li> <li>behavior</li> <li>-Facilitate</li> <li>training for staff</li> <li>in restorative</li> <li>practices and</li> <li>calming corners.</li> <li>-Met with 120</li> <li>families to</li> <li>share</li> <li>resources and</li> <li>find ways to</li> <li>help their kids</li> <li>come to school.</li> <li>-Created a</li> <li>home visit</li> <li>system to</li> <li>encourage</li> <li>families and</li> <li>students to</li> <li>attend school.</li> <li>-Made 84 calls</li> <li>to families to</li> <li>check if they</li> <li>needed support</li> <li>with</li> <li>transportation</li> <li>or</li> <li>basic</li> <li>resources.</li> <li>-</li> </ul>	chronically absent. Out of 84 Students with disabilities, 33.9% are chronically absent, decreasing by 3 % and falling in the Orange category. Out of 641 Hispanic students, 26.5% are chronically absent, declining by 3% and falling in the Orange category. The number of English Learners designated as having chronic absenteeism decreased by 3%.

Goal 1: All students will be college and career-ready. Academics West Riverside is committed to enhanc academic achieveme all students in Englisi Language Arts (ELA) Mathematics, and En Learner (EL) progres	1st-20th percentile, 21% were in the 21st percentile, 17% were in the 41st	<ul> <li>-Improve English Vocabulary and reading comprehension skills.</li> <li>-improve foundational skills</li> </ul>	Enrich academic interventions, support ELO. -Host parent classes to share strategies for fostering reading comprehension and vocabulary development at home. -Participate in Wednesday's collaborative meetings to help identify ELLs at risk and share strategies to help them.	-Lead family literacy & math classes -Collaborate with teachers to identify targeted ELO students -Create an action plan for each EL student who is below the benchmark on the NWEA Language Arts and Math -Offer additional time and resources outside of regular class hours to practice language arts and math skills. ELO Test Prep ELO We provide targeted intervention sessions that empower students to build essential skills and boost their confidence in preparation for state assessments. These sessions focus on standards-base d instruction and effective test-taking strategies, helping students approach	-Improve ELLs' reading scores by at least 10% on benchmark assessments by the end of the academic year -Improve ELLs' math skills by at least 3 % on benchmark assessments by the end of the academic year.

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	assessments	
	with assurance.	
	-Small Group	
	Instruction: In	
	our	
	classrooms,	
	teachers utilize	
	small-group	
	rotations in	
	both English	
	Language Arts	
	(ELA) and	
	math. This	
	method allows	
	for targeted,	
	data-driven	
	instruction that	
	meets the	
	diverse needs	
	of students,	
	supporting	
	those who may	
	be struggling	
	while also	
	offering	
	challenges to	
	advanced	
	learners.	
	learners.	
	-	
	-Progress	
	Monitoring: Our	
	dedicated	
	teachers	
	regularly	
	monitor student	
	progress	
	through	
	benchmark	
	assessments,	
	formative	
	checks, and	
	detailed data	
	analysis. This	
	proactive	
	approach	
	enables us to	
	adjust	
	interventions in	
	real-time,	
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SPSA Goal 1: All students will be college and career-ready. Family Engagement Opportunity The school is committed to enhancing family engagement as a means to better support college and career readiness for all students.	LCAP Data 18% of parents reported rarely feeling included in decision-making, and 28% sometimes feel included. Community Schools Family Needs Assessment, when asked. On a scale of 1-4, how well do you think the school supports your child's academic needs? 51% responded favorably. -How safe does your child feel at school? 45% responded favorably. -How effective is the school's communication with you regarding events, services, and opportunities? 54 %responded favorably	Many parents report that they "Rarely" or "Sometimes" feel included in decision-making processes at their child's school. This suggests a need for more robust and consistent family engagement opportunities that foster inclusion and voice in school decision-making. -A need for enhanced academic support, particularly for students who may be struggling, including English Language Learners (ELLs) or students with learning challenges. -Safety is a fundamental aspect of a successful learning environment. Students who don't feel safe may struggle academically and socially. -Unclear communication can lead to disengagement, missed opportunities, and a lack of alignment between the school and home.	Increase family engagement in attendance-related activities by 3%, as measured by participation in meetings, workshops, and intervention plans. Use Community Schools' funding to purchase curriculum for ELO (Extended Learning Opportunity) to help develop academic support for students, particularly those who struggle academically or face language barriers. Daily Meet and Greet morning sessions are held to foster and strengthen the relationships between the school and parents. Supporting the Parent Language and Leadership Institute, which provides resources for parents to learn English and equips them with the tools to develop their leadership skills. -Weekly one-on-one interviews to evaluate our	<ul> <li>-Host quarterly parent forums or focus groups to gather input and understand barriers to participation.</li> <li>-Provide workshops that empower parents to take active roles in school governance and advocacy.</li> <li>Provide Zoom parent classes and meetings.</li> <li>Offer tutoring, after-school programs, and tailored support for ELLs and struggling students.</li> <li>Implement anti-bullying programs, promote social-emotiona I learning (SEL), and create safe spaces for students to engage in open discussions.</li> <li>Multiple Modes of Communication About Resources: To ensure families are aware of available resources, the school uses various outreach</li> </ul>	<ul> <li>-Increase the percentage of parents who report feeling "Often" or "Always" included in school decision-making by 3%</li> <li>-Offer at least three leadership workshops with 75% positive participant feedback.</li> <li>-Increase the % of parents feeling the school supports their child's academic needs favorably to 76%</li> <li>-Increase the % of parents' responses feeling their child feels safe at school to 75%</li> <li>-Increase the % of parents' responses feeling school communicates effectively to 80%</li> </ul>

current family and school communication system. -Family Engagement Events with Community Partners: The	methods, including flyers, school social media, and in-person events.
school has hosted numerous	
Improve the consistency, clarity, and accessibility of communication between the school and families.	

# Strategy 2: Centering Community-Based Learning

Community-Based Learning (CBL) builds on the rich, diverse cultural and linguistic backgrounds of students, families, and educators. Delivered in learning environments that are relationship-centered and ensure a sense of belonging, CBL builds on community assets, cultural wealth, funds of knowledge, and indigenous ways of knowing. Community-Based Learning is powerful instruction that increases student engagement by connecting classroom learning to real-life experiences and to issues that are relevant to students' lives and communities, improving their sense of ownership and agency.

Describe your goals and action steps to assist educators in learning about students and families, as well as understanding the theoretical roots and practical elements of community-based learning.

#### Site Level Goals and Measures of Progress

West Riverside is committed to advancing educational outcomes for historically underserved student populations, including English Learners and students from socioeconomically disadvantaged backgrounds. The school aims to foster meaningful student engagement, cultivate an inclusive learning environment, foster strong interpersonal relationships, support social-emotional development, and promote equity through the implementation of culturally responsive instructional practices.

	Goals	SPSA Goal	CS Pillar	Baseline Data	Anticipated Outcomes	
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CCSPP: Implementation Plan Template

Improve student attendance; reduce chronic absenteeism	Goal 2: All students will have a safe, orderly, and inviting learning environment.	Integrated Student Supports Family and Community Engagement	Chronic Absenteeism Indicator: All students: 30.1 % English Learners: 21.1% Socioeconomically Disadvantaged: 31.7%	Chronic Absenteeism Indicator: All students: 15.1 % English Learners: 10.1 % Socioeconomically Disadvantaged: 15.7%
Action Steps	<ul> <li>Support Attendance Team Meetings: Regularly convene attendance team meetings to address attendance-related issues and concerns collaboratively.</li> <li>Implement Attendance Motivation: Develop activities and execute attendance motivation strategies, such as assemblies and STEAM, to encourage student participation.</li> <li>Support Check-Ins and Check-Outs: CICO with target students</li> <li>Facilitate Student Engagement Opportunities: Offer a range of opportunities for student engagement to foster a sense of belonging and a commitment to the school.</li> </ul>			
Increase English Language Learners' academic performance.	Goal 1: All students will be college and career-ready. Goal 3: All students will feel connected to their school community through engaging educational practices and partnerships with parents and the community.	Integrated Student Supports Extended Learning Time and Opportunities Family and Community Engagement	English Language Arts: 104 points below standard Math: 115.7 points below standard English Learner Progress: 48.8% making progress	English Language Arts: 61.5 points below standard Math: 72.4 points below standard English Learner Progress: 50.8% making progress
Action Steps		1	1	

## **Strategy 3: Collaborative Leadership**

Shared decision-making ensures that all stakeholders have a voice in the transformation process and fosters a shared understanding of the strategy's power. Collaborative leadership enhances the coordination of services, fosters supportive relationships, leads to decisions that are widely accepted and effectively implemented, and supports the sustainability of the effort. At the system level, LEAs establish a system-level steering committee or advisory council to conduct exploration activities and provide crucial guidance to school-level implementers. At the site level, schools map and assess the current shared governance structures (where and how decisions are made) in their building and community, identifying all existing school-site and local neighborhood teams, networks, or working groups to understand their purpose and composition. Schools then launch or revise site-level shared leadership structures (s) to facilitate democratic participation and decision-making among students, staff, families, and community members.

Describe your goals for strengthening collaborative leadership.

#### Site Level Goals and Measures of Progress

Describe the system of shared governance and site-level leadership structure at your community school (this could be a visual, like an organizational chart or other graphics):

Goals	Action Steps	Measures of Progress	
Continue to meet with all parent advisory groups, including the Community Schools Advisory Committee, SSC, and ELAC	<ul> <li>Schedule 5 regular meetings</li> <li>Communicate with parents and other committee members to facilitate the needs assessment feedback.</li> <li>Invite or re-invite a variety of educational partners. i.e, SSC and ELAC members</li> </ul>	<ul> <li>Measure through needs assessment surveys (at least twice a year)</li> <li>Increase community participation by five people.</li> </ul>	
Build school-wide awareness of Community Schools and their initiatives through consistent communication.	<ul> <li>Increase staff awareness of CS Pillars.</li> <li>Continue sending the Monthly Newsletter to staff and families, explaining what Community Schools are and how the CS Pillars are addressed at the site</li> <li>Offer CS updates at staff and/or leadership meetings</li> <li>Send out event flyers to staff, families, and community members</li> </ul>	<ul> <li>Measure through needs assessment surveys (at least twice a year)</li> </ul>	
<ul> <li>Establish monthly student roundtables.</li> <li>Conduct targeted student surveys.</li> <li>Implement a feedback-to-action communication loop.</li> </ul>		<ul> <li>Have two students representing The student body.</li> </ul>	

The Community Schools Advisory Council at West Riverside consists of two teachers from the school site, three parents, a student, an administrator, and the CS TOSA. West Riverside's Advisory Council engages the community through the lens of the community school pillars to support alignment with the community school's implementation plans and the site Single Plan for Student Achievement. The community school teacher on special assignment holds a position on this council and is responsible for ongoing community engagement with educational partners at the school site, helping to inform the development and sustainability of community schools. These meetings are open to all the parents from our school community. The CSA council conducts an annual needs assessment using our Panorama Survey, Community Schools Needs Tools, LCAP, and focus groups, along with site-based parent groups and site leadership, to inform and support updates to the implementation plan, which is posted on our school website.

# **Strategy 4: Sustaining Staff and Resources**

A focus on staffing and sustainability ensures that the necessary human and financial resources are available to maintain the strategy over time and to sustain continuous progress and improvement.

Describe your goals and action steps for ensuring that: staffing serves the target student population, LEAs recruit and hire diverse, multilingual staff to support site-level work, including an LEA-level Community School Director/Coordinator. Schools hire site-level coordinators. Both sites and systems develop sustainability plans to ensure core staffing is sustained through long-term funding.

#### Site Level Goals and Measures of Progress

Goals	Action Steps	
Maintain appropriate staffing.	Ensure one FTE Behavioral Health Clinician through leveraged funding (EPSDT/CCSPP).	
	Increase capacity to add graduate-level interns to support Mental Health services and case management.	

#### Key Staff/Personnel

Paola Lopez	School Site Principal	
Krystal Valdenegro	Assistant Principal	
Martha Rodriguez	Community School Teacher	
Jose Campos	Director, Parent Involvement and Community Outreach	
Shayna Golbaf	Pupil Services Coordinator, Community Schools	
Krystal Sapien	Behavioral Health Therapist/Associate	

Describe the plans or steps you are considering to build sustainability beyond the life of your implementation grant:

To ensure the long-term sustainability of West Riverside Community School beyond the life of the implementation grant, we are developing a comprehensive strategy focused on building lasting partnerships with local businesses, nonprofit organizations, and government agencies. By braiding funding sources such as site LCAP, Title I funds, and additional grants, we aim to secure ongoing support. We also prioritize professional development for staff and leadership to ensure the program's longevity and foster community ownership. Furthermore, we are cultivating a diverse funding strategy that combines district support and potential external grants. By involving families and community members in decision-making and leadership roles, we are creating a strong, invested network that will continue to support and expand these initiatives long after the initial funding has concluded.

# **Strategy 5: Strategic Community Partnerships**

Developing strategic community partnerships allows schools and LEAs to build a stronger network of support and culturally responsive programming and resources for students, educators, and families, and to foster a more inclusive, democratic, and supportive learning environment that benefits everyone in the community.

In alignment with strategies developed in response to the deep needs and asset assessment, schools identify and establish school-community partnerships that share a holistic focus on students, families, and the community. This section should outline your goals and action steps to ensure that community partners are actively involved in the planning, development, and ongoing improvement of the community school.

#### Site Level Goals and Measures of Progress

Goals	Action Steps
Explore new partnerships	Community School TSA to engage the community groups lis the narrative.
Expand existing partnerships.	age with all Federally Qualified Health Center partners.

Describe the partnerships you have established or plan to establish, and how your school's partnerships will be responsive to the vision and priorities of students, staff, families, and community members:

West Riverside has established a robust, collaborative network with a diverse range of partners to support the community's evolving needs. Key partnerships include Community Health Systems, Riverside University Health System (RUHS), Healthy Jurupa Collaborative, Riverside County Family Resource Network, Marriage and Family Institute (MFI), Reach Out, Community Health and Wellness, JARPD (Jurupa Area Recreation and Park District), the Wiley Center, Training Occupational Development Educating Community, Seeking Strength, Neighborhood Healthcare Dental, Kaiser Theatre Student Wellness Foundation, Set 4 School, and others. Staff leadership also participates in county-wide behavioral health initiatives. Through these partnerships, West Riverside updates and shares a comprehensive Community Resource Guide on an annual basis.

Notable contracted services include:

- **RUHS Behavioral Health**: Specialty mental health services, on-site substance abuse prevention/treatment integration at Wellness Centers, suicide prevention training, and trauma-focused interventions (CBITS).
- **MFI**: Referrals for mental health and substance use treatment, parent outreach, and education.
- Vision Y Compromiso: Parent education and support through community health workers.
- California Baptist University: Mental health intern placements and career pathways for district hiring.
- Community Health Systems & Neighborhood Health: Mobile medical and dental services across campuses.
- First 5 Riverside: Home visitation services and Family Resource Center membership.
- **Reach Out:** Parenting and student classes.
- America's Best Eyeglasses: Free monthly vision exams and glasses.
- Youth Enrichment Services: Donations of backpacks, clothing, and hygiene kits for students.
- Louis Robidoux Public Library: Donations of free books, participation in school events, and school presentations
- Friday Night Life- Participation in school events
- Volta Medical Group- Provides medical care for families

These longstanding relationships, built through consistent engagement, ensure continued comprehensive support for students and families.

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